# **Chapter 2 – Recognizing Your Traits**

### **True/False**

Oprah Winfrey has never been known as a philanthropist.
 A) True
 \*B) False
 Pg: 34
 Level: Easy

2. Research studies have produced a very long list of leadership traits.\*A) TrueB) FalsePg: 27Level: Easy

3. Charisma is a good quality, but it doesn't give leaders the ability to do extraordinary things.
A) True
\*B) False
Pg: 24
Level: Easy

4. Churchill received the Nobel Prize for Literature in 1953.\*A) TrueB) FalsePg: 30Level: Medium

5. The Missionaries of Charity became defunct after Mother Teresa's passing.
A) True
\*B) False
Pg: 31
Level: Medium

6. Nelson Mandela was the first Black president of South Africa.\*A) TrueB) FalsePg: 35Level: Easy

7. Churchill was an excellent student and was very popular.A) True\*B) FalsePg: 30Level: Easy

8. Nelson Mandela *only* employed nonviolent resistance to fight apartheid.
A) True
\*B) False
Pg: 35
Level: Medium

9. Bill Gates graduated from Harvard University.A) True\*B) FalsePg: 32Level: Easy

10. Oprah Winfrey is considered one of the most influential women in the world.\*A) TrueB) FalsePg: 33Level: Easy

11. Oprah Winfrey learned to read at an early age and skipped two grades in school.\*A) TrueB) FalsePg: 33Level: Easy

12. Confidence is innate and cannot be learned.A) True\*B) FalsePg: 23Level: Medium

13. According to the text, being determined includes showing dominance at times.\*A) TrueB) FalsePg: 25Level: Easy

14. Determination is probably the most difficult trait to acquire as a leader.A) True\*B) FalsePg: 26Level: Medium

15. Introverted people cannot learn to be sociable. A) True \*B) False Pg: 26 Level: Easy

16. Charisma is a common personality trait. A) True \*B) False Pg: 24 Level: Easy

17. Extraverted leaders are more likely to be considered sociable. \*A) True B) False Pg: 26 Level: Easy

18. Intelligence includes having good language skills, perceptual skills, and reasoning ability. \*A) True B) False Pg: 22 Level: Easy

19. Determined leaders are not very focused or attentive to tasks. A) True \*B) False Pg: 25 Level: Medium

## **Multiple Choice**

- determined A)
- B) intelligent
- C) tall
- \*D) good nice
- E)

Pg: 20

Level: Medium

- 21. Which of the following qualities are associated with Winston Churchill?
- \*A) Average student
- B) Outgoing
- C) Pessimistic
- D) All of the above
- E) None of the above

Pg: 30

Level: Medium

22. Which of the following is not a trait of Mother Teresa's discussed in the text?

- A) Simple woman
- B) Determined
- C) Spiritual
- \*D) Detail oriented
- E) Humble

Pg: 32

Level: Medium

23. Churchill's most significant talent was his masterful use of \_\_\_\_\_\_.

- A) coercion
- \*B) language
- C) diplomacy
- D) All of the above
- E) None of the above

Pg: 31

Level: Easy

24. According to the text, what is not a characteristic of determined leaders?

- A) Initiative
- B) Persistence
- \*C) Decisiveness
- D) Drive
- E) All of the above are characteristics of determined leaders
- Pg: 25
- Level: Hard

25. What is not one of Nelson Mandela's traits discussed in the text?

- A) Focused
- B) Consensus builder
- C) Courageous
- D) Humble
- \*E) All of the above are Nelson Mandela's traits

Pg: 35

Level: Easy

- 26. Which of the following traits does the book attribute to Oprah Winfrey?
- A) Aggressive
- B) Pretentious
- C) Spiritual
- \*D) Charismatic
- E) None of the above
- Pg: 34
- Level: Easy

## 27. Which of the following is not one of Bill Gates's traits?

- A) Aggressive
- B) Task-oriented
- C) Visionary
- D) Altruistic
- \*E) All of the above are traits of Bill Gates

Pg: 33

Level: Easy

28. According to research, which of the following is *not* a trait found to be significant in leadership?

- A) Intelligence
- B) Friendliness
- C) Persistence
- \*D) Introversion
- E) All of the above are significant for leadership
- Pg: 22
- Level: Medium

29. Which researcher identified 22 valued leadership traits after studying 1,700 managers in 62 different cultures?

- A) Stogdill
- \*B) House
- C) Kouzes and Posner
- D) Graen
- E) None of the above
- Pg: 22
- Level: Medium

- 30. Which of the following is a way to build confidence?
- A) Understanding what a situation requires
- B) Having a mentor to show the way
- C) Practice
- \*D) All of the above
- E) A and B only

Pg: 23

Level: Medium

31. What is not a way to build charisma?

- A) Be a strong role model
- B) Articulate clear goals and strong values
- \*C) Be sociable
- D) Be competent
- E) None of the above

Pg: 25

Level: Medium

32. Sociable leaders are all of the following except:

- A) Tactful
- B) Friendly
- C) Diplomatic
- \*D) Direct
- E) All of the above characterize sociable leaders

Pg: 26

Level: Medium

33. To increase sociability, people should:

- A) Try to get along with coworkers
- B) Be friendly, kind, and thoughtful
- C) Talk freely with others and give them support
- \*D) All of the above
- E) A and B only

Pg: 26

Level: Easy

34. Which of the following is not one of the six key leadership traits identified by researchers?

- A) Intelligence
- B) Charisma
- \*C) Openness to experience
- D) Determination
- E) Sociability

Pg: 22

Level: Easy

35. Intelligence includes having good language skills, \_\_\_\_\_\_ skills, and \_\_\_\_\_.

- A) perceptual; determination
  B) critical thinking; confidence
  C) writing; intensity
- \*D) perceptual; reasoning ability
- E) presentation; charisma
- Pg: 22

Level: Hard

# Essay

36. Briefly describe one of the six key leadership traits and give an example of how it would be demonstrated in your line of work.

Ans: Varies Pg: 22

37. How can a leader improve his or her intelligence? Have you seen this happen? Give an example to support your ideas. Ans: Varies

Pg: 23

38. How necessary is charisma for effective leadership? Give at least two examples to support your view. Ans: Varies

Pg: 24

39. What is the most difficult trait to acquire as a leader? Why?Ans: VariesPg: General

40. In your opinion, is integrity an important leadership trait? Why? Ans: Varies Pg: 27